SNP Schneider-Neureither & Partner SE

Teleconference for investors and financial analysts FY 2023 Results March 27, 2024

Jens Amail, CEO Andreas Röderer, CFO

Agenda

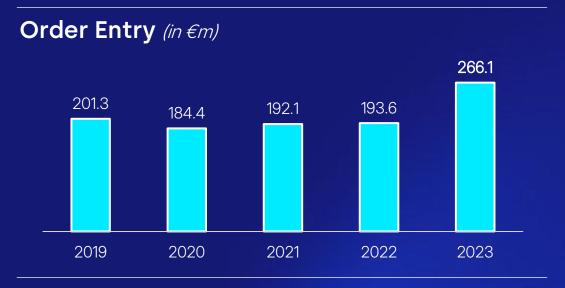
Overview: FY 2023 results

Detailed Financials

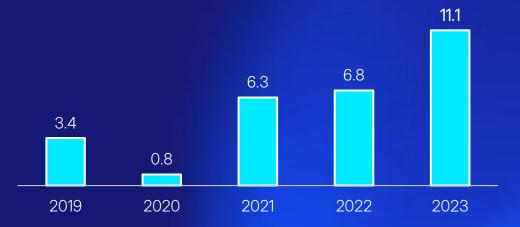
Q&A



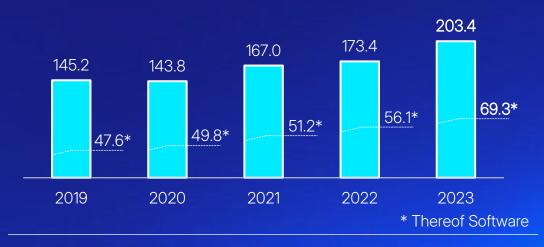
Five-year overview



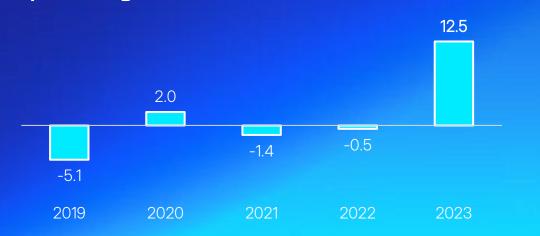
EBIT (in €m)



Revenue (in €m)



Operating Cash Flow (in €m)



Key Results – FY 2023

SNP recorded highest group revenue in company history: At € 266.1m, order entry across the Group was up roughly 37% over previous year. Group revenue rose by 17% to € 203.4m in FY 2023 YoY.

Strong growth in high margin Software business: High market acceptance of Software Platform CrystalBridge led to Software revenue increase by 23% to € 69.3m; Service segment up 14% to € 134.2m. Software share rose to 34%.

Significantly increased earnings and stronger profitability: EBIT marked €11.1m with an EBIT margin of 5.5% (3.9% in 2022). Operating cashflow turned significantly positive, totaling to € 12.5m (€ -0.5m in 2022).

Key strategic focus areas contributed to positive corporate development: (1) S/4 and RISE with SAP: Order entry up by 111% to € 145.1m in 2023; (2) partner business: Order entry (+51%) and revenue (+18%) in 2023; (3) internationalization: Major projects with well-known customers in all regions; strongest percentage growth in the regions USA (+138%) and UKI (+81%).

Increased guidance for 2023 fully realized and raised revenue forecast for 2024: Further growth in revenue (€215m -225m) and EBIT (€13m – 16m) expected for 2024.

FY 2023 – Key Figures

Order Entry

€ 266.1m

+37%

Group Revenue

€ 203.4m

+17%

EBIT € 11.1m+64%

Order Entry

€ 188.4m

+37%

Revenue

€ 134.2m

+14%

Order Entry
€ 77.7m
+39%

Revenue
€ 69.3m
+23%

Partner

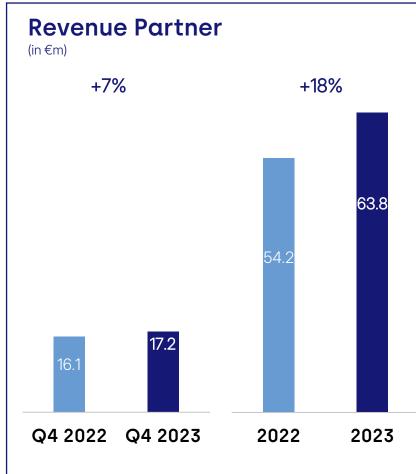
Order Entry
€ 98.0m
+51%

Revenue
€ 63.8m
+18%

5

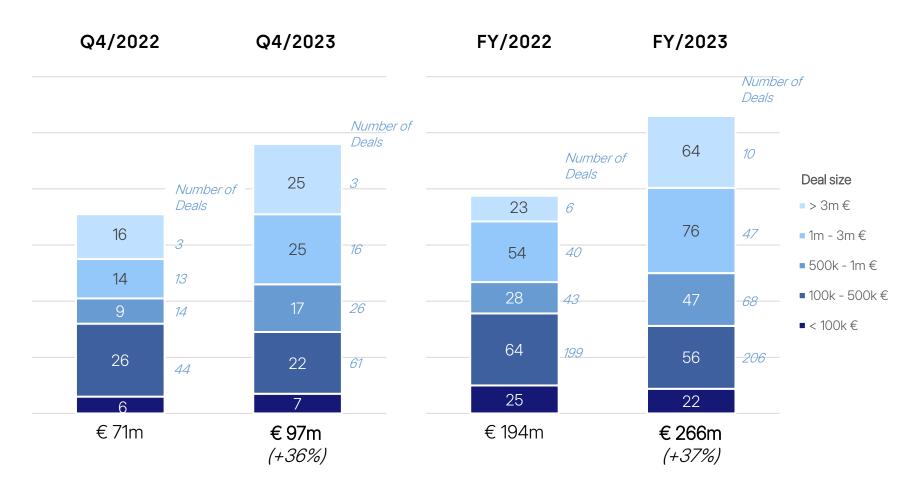
Strong Partner Business





- Significantly stronger growth in order entry with partners than in 2022: +51% to € 98.0 m in 2023; +13% to € 65.1 m in 2022.
- € 98.0m or 39% of the total order entry is contributed by partners.
- Expansion of successful partnerships, including those with Accenture, IBM and the All for One Group.
- Many partners are fully enabled to deliver data migration projects in a self-contained way, leveraging our Bluefield Methodology and SNP CrystalBridge.

Order Entry by Deal Bands



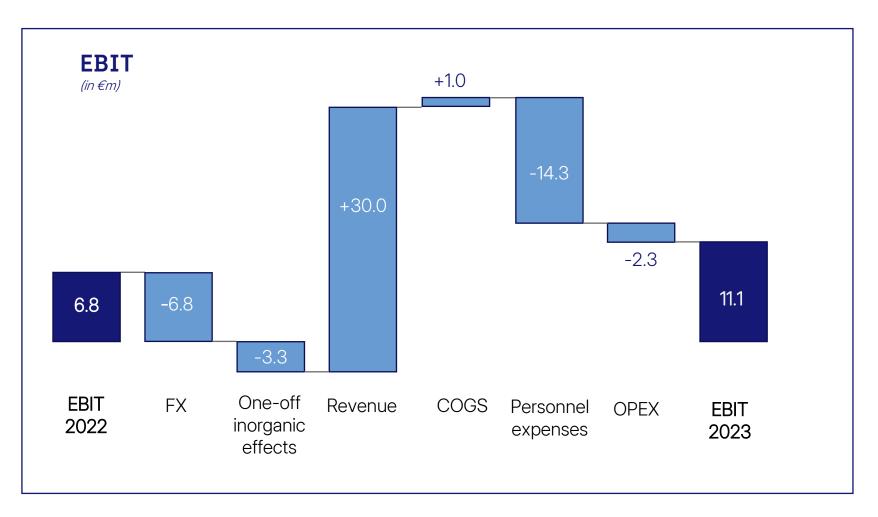
- Ongoing trend towards strategic and long-term agreements with clients.
- Deals in the band of
 € >1m are the key driver of growth in order entry
 (57 deals >€ 1m).

Order Entry by Region



- Strongest percentage growth in the regions USA (+138%) and UKI (+81%)
- Largest share of order entry still from the CEU region with € 139.2m (FY 2022 € 116.1m)
- Order entry in relation to SAP S/4HANA and RISE with SAP projects: +111% to € 145.1m (FY 2022: € 68.9m).
- SAP S/4HANA and RISE with SAP projects account for approx. 55% of the total order entry (FY 2022: 36%).

FY 2023 - Reconciliation EBIT



- FX: Weak US dollar weighs on earnings compared to strong US dollar effect in 2022.
- EBIT (Like-for-like) is calculated taking into account FX and inorganic one-offs.
- Personnel expenses and OPEX partially off-setting the positive impact of revenue growth.
- Increase in personnel expenses, among other things, due to higher number of employees, higher salary payments and an increase in variable performance-related, variable income.

Increased forecast for 2023 fulfilled – Ongoing growth in 2024

FY 2023

Increased Guidance (Dec 2023)

Guidance 2024

€266.1m

✓ €230m – 250m

Order entry

Book-to-Bill-Ratio >1

€203.4m

✓ €200m – 205m

Revenue

EBIT

€215m - 225m

€11.1m

✓ €5m – 10m

At the upper end of the range or even slightly better

€13m - 16m

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Q&A

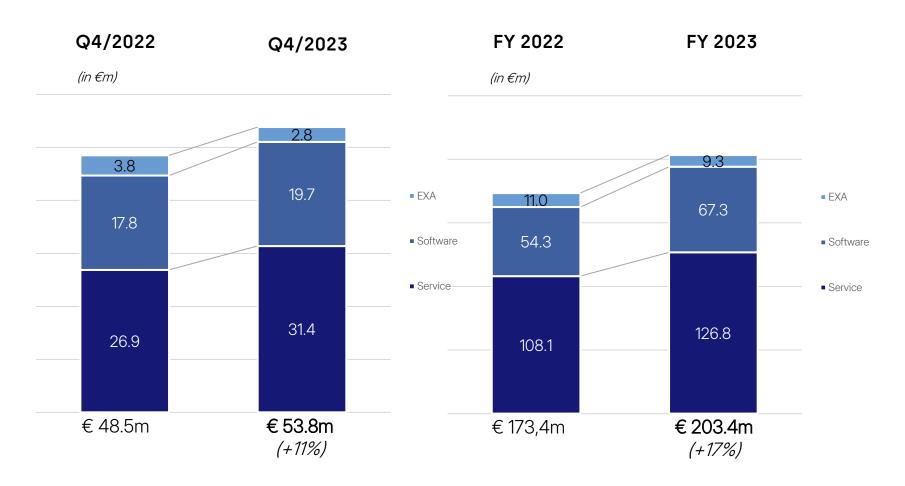


Income Statement Q4/FY 2023

		△ (%.)	FY 2023	FY 2022	△ (%.)
3.8	48.5	+11	203.4	173.4	+17
8.4	41.4	+17	180.4	149.4	+21
0.4	-26.8	+13	-123.4	-109.1	+13
12.5	-6.8	+83	-35.5	-22.7	+56
5.5	7.7	-29	21.5	17.6	+22
2.8	4.9	-42	11.1	6.8	+64
2.4	4.0	-40	8.8	3.8	+134
1.3	1.5	-12	5.9	1.4	+317
0.0%	85.3%	+4.7pp	88.7%	86.2%	+2.5pp
0.2%	15.8%	-5.6pp	10.6%	10.2%	+0.4pp
5.2%	10.0%	-4.8pp	5.5%	3.9%	+1.6pp
	8.4 0.4 2.5 5.5 2.8 2.4 1.3	8.4 41.4 0.4 -26.8 2.5 -6.8 5.5 7.7 2.8 4.9 2.4 4.0 1.3 1.5 0.0% 85.3% 0.2% 15.8%	8.4 41.4 +17 0.4 -26.8 +13 2.5 -6.8 +83 5.5 7.7 -29 2.8 4.9 -42 2.4 4.0 -40 1.3 1.5 -12 0.0% 85.3% +4.7pp 0.2% 15.8% -5.6pp	8.4 41.4 +17 180.4 0.4 -26.8 +13 -123.4 2.5 -6.8 +83 -35.5 5.5 7.7 -29 21.5 2.8 4.9 -42 11.1 2.4 4.0 -40 8.8 1.3 1.5 -12 5.9 0.0% 85.3% +4.7pp 88.7% 0.2% 15.8% -5.6pp 10.6%	8.4 41.4 +17 180.4 149.4 0.4 -26.8 +13 -123.4 -109.1 2.5 -6.8 +83 -35.5 -22.7 5.5 7.7 -29 21.5 17.6 2.8 4.9 -42 11.1 6.8 2.4 4.0 -40 8.8 3.8 1.3 1.5 -12 5.9 1.4 0.0% 85.3% +4.7pp 88.7% 86.2% 0.2% 15.8% -5.6pp 10.6% 10.2%

- Increased personnel
 expenses mainly due to:
 (1) higher number of
 employees, (2) higher
 salary payments and
 (3) an increase in variable
 performance-related
 remuneration.
- Other income / expenses:
 Change mainly attributable
 to negative FX effect of
 € -4.5m compared to a
 positive FX effect of € 2.3
 m in the previous year.
- One time M&A costs of € 0.3m.
- Significantly improved earnings per share (undiluted) to € 0.81 (2022: €0.22).

Revenue by Segments



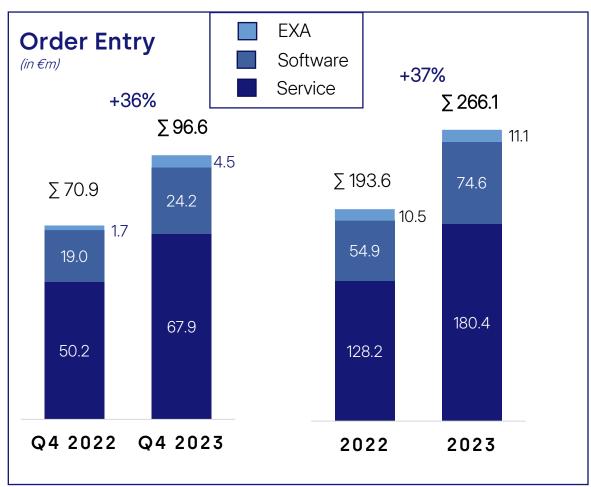
- Increase in revenue attributable to Service and Software business segments.
- In the Software business segment, revenue increased 24%.
- Revenue in the Software segment in the reporting period corresponds to a share of 33% of total revenue (previous year: 31%).
- Book-to-bill: 1.11

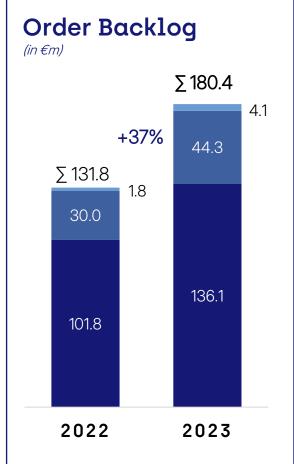
Adusted Segment Reporting in FY 2023

in €m	Service	Software	EXA	Total
Revenue 2023	126.8	67.3	9.3	203.4
Segment earnings (EBIT) 2023	5.3	19.5	1.3	26.1
Margin	4.2%	28.9%	14.2%	12.8%
2022 (adjusted)	1.1	17.6	2.3	21.0
Margin	1.0%	32.5%	20.7%	12.1%
2022 (as reported)	-3.7	22.4	2.3	21.0
Margin	-3.4%	41.3%	20.7%	12.1%

- The cost allocation using a key based on personnel figures and segment revenue was converted to a controlling-based cost allocation.
- Only the Service and Software business segments are affected by the change. The comparative information for the previous year has also been adjusted and presented separately.
- The adjustment has no effect on the total business segment results.

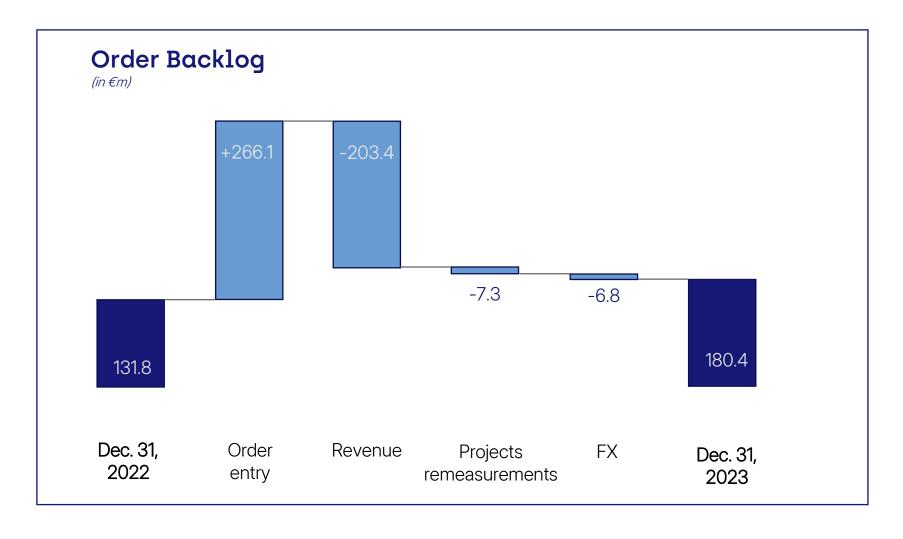
Order Entry Q4/FY 2023 and Order Backlog





- Order entry volume increased year-over-year in 2023 to a new record level of € 266.1m.
- In addition to stable growth in the CEU region, the increase is primarily due to the disproportionately high growth in the USA and UKI.
- SAP S/4HANA and RISE with SAP projects represent ≈55% of the entire order entry volume (FY 2023: ≈36%).
- Order backlog growth at the same level as order entry

FY 2023 – Reconciliation Order Backlog



- Increase in order backlog by 37% compared to year 2022.
- Projects remeasurements in 2023 by € 7.3m.
- Backlog includes €4.1m from EXA.

Balance Sheet Structure

Total non-current liabilities

Total Equity & Liabilities

Equity

Assets (in €m)	Dec. 31, 2023	Dec. 31, 2022
Cash & cash equivalents	40.3	38.4
Other financial assets	5.0	11.5
Receivables & contract assets	88.9	74.4
Other currents assets	4.6	5.9
Total current assets	138.8	130.2
Total non-currents assets	123.0	134.8
Total assets	261.8	265.0
Equity & Liabilities (in €m)		
Total current liabilities	69.6	64.6

- Higher trade receivables and contract assets as a result of higher revenue in Q4, no sale of receivables was carried out at the end of 2023.
- Increased Cash and cash equivalents by €1.9m due to increased operative cashIflow
- Liabilities: Change mainly due to higher current liabilities to banks as a result of the reclassification from non-current to current financial liabilities.
- Improved equity ratio of 41.5% (+1.0pp).

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83.6

108.6

261.8

21 2000

93.2

265.0

FY 2023 – Cash flow Statement

(in €m)	2023	2022	∆ (abs.)
Net income	5.9	1.4	+4.5
Depreciation	10.4	10.8	-0.4
Change in W/C	-7.7	-9.7	+2.0
Change in other items	3.9	-3.0	+6.9
Operating Cash flow	12.5	-0.5	+13.1
Investing Cash flow	3.7	-0.1	+3.8
Repayment of lease liabilities	-5.1	-4.6	-0.5
Free Cash flow	11.2	-5.2	+16.4
W/C ratio (LTM)	23.6%	22.8%	

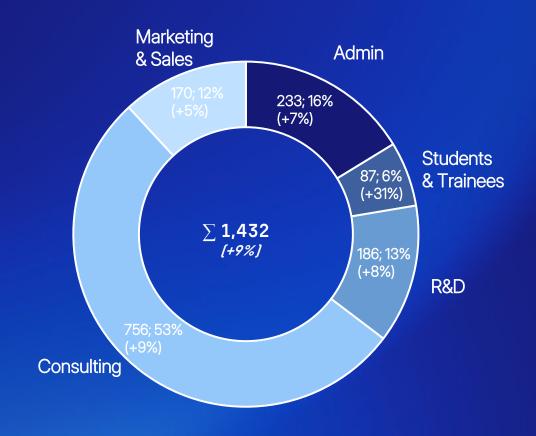
- Significant increase in operating cash flow mainly due the increase in net income (+€ 4.5m), positive effects in other noncash expenses and income (+€ 6.4m) and improved internal workflows and processes.
- Investing cash flow positive due to a purchase price payment for the sale of shares in All for One Poland Sp. z.o.o.
- Free cash flow at 11.2m compared to -5.2m in the previous year (improved by € 16.4m).

Headcount

Headcount evolution



Headcount split by function Dec. 31, 2023



Agenda

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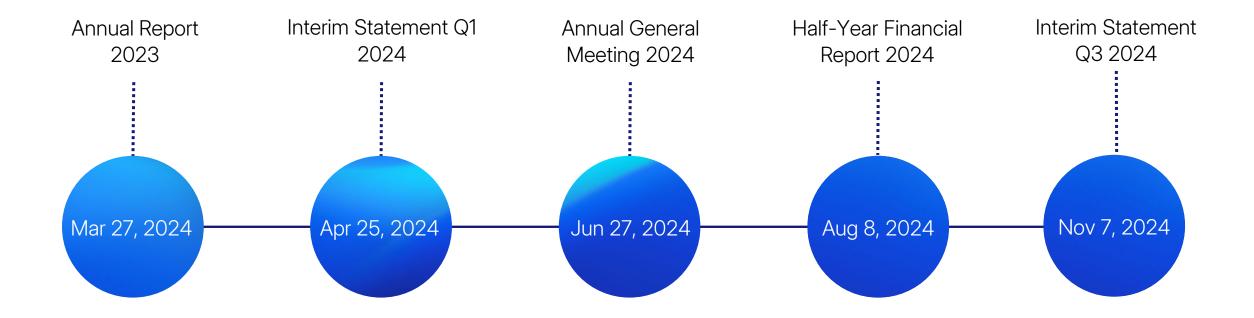
Detailed Financials

A&Q



We are happy to take your questions!

Financial Calendar 2024



Thank you

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Appendix



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